

## Our Process

The heart of the Aging Services’ advocacy process is our cabinet structure. Our cabinets are divided by lines of business and are open to all Aging Services’ members. Our cabinets help identify legislative priorities, participate in the development of a grassroots strategy, provide critical data and feedback, monitor regulatory issues and review implementation of new laws.

Our agenda development begins with an idea exchange—we ask our cabinets about the top issues they would like lawmakers to address. It is a discussion with our members regarding their present-day concerns and their hopes for the future. Through these conversations, we identify both long-term goals and short-term deliverables. Aging Services’ staff gathers all of the feedback provided during those discussions, and develops staff recommendations that form a proposed agenda. The agenda is presented to the Aging Services’ Board of Directors where it is further discussed and refined.

Aging Services of Minnesota also coordinates our legislative priorities with the Long Term Care Imperative through the Long Term Care Imperative Steering Committee.

Throughout our process, we encourage our members to participate in the discussion and vocalize questions or concerns they may have.

### Leadership

We would like to thank the following members who have played a leadership role in our advocacy this session.

<b>Aging Services of Minnesota Board of Directors</b>			
<b><i>OFFICERS:</i></b>			
Jon Riewer	Chair	Eventide	Moorhead
Robert Dahl	Immediate Past Chair	Elim Care, Inc,	Eden Prairie
Jon Lundberg	Chair-Elect	Ebenezer	Minneapolis
Mark Anderson	Secretary-Treasurer	Knute Nelson	Alexandria
Gayle Kvenvold	President & CEO	Aging Services of Minnesota	Saint Paul
<b><i>DISTRICT DIRECTORS:</i></b>			
Michele Halvorson	District A	Thief River Care Center	Thief River Falls
Nathan Johnson	District C	PioneerCare	Fergus Falls
Annette Greely	District D	Guardian Angels by the Lake	Elk River
Dodie Derynck	District E	Morningside Heights Care Center	Marshall

Cheryl Gustason	District F	Field Crest Care Center & Assisted Living	Hayfield
Melissa Kirchhoff	District G	McKenna Crossing Commons, Arbor and Hearth	Prior Lake
<b><i>ELECTED DIRECTORS:</i></b>			
Craig Abbott	Director-at-Large	Health Dimensions Group	Minneapolis
Christy Brinkman	Director-at-Large	Essentia Health St. Mary's	Detroit Lakes
Ruth Dahl	Director-at-Large	Mary T., Incorporated	Coon Rapids
Linda Doerr	Director-at-Large	St. Benedict's Senior Community	St. Cloud
Dan Johnson	Director-at-Large	Catholic Eldercare, Inc.	Minneapolis
Shelley Kendrick	Director-at-Large	Ecumen	Shoreview
Kris Neff	Director-at-Large	Ecumen	Shoreview
Carol Raw	Director-at-Large	St. Francis Health Services of Morris	Morris
Linda Shell	Director-at-Large	Volunteers of America National Services	Eden Prairie
<b><i>APPOINTED DIRECTORS-AT-LARGE:</i></b>			
Daniel Dixon	Director-at-Large	Guardian Angels	Elk River
Erin Hilligan	Director-at-Large	Ebenezer Ridges Care Center	Burnsville
Craig Kittelson	Director-at-Large	Augustana Care	Minneapolis
Sue Klassen	Director-at-Large	Mahnomen Health Center	Mahnomen
Sharon Klefsaas	Director-at-Large	Presbyterian Homes and Services	Roseville
John Korzendorfer	Director-at-Large	Ecumen	Duluth
<b><i>EX-OFFICIO/INVITED GUESTS:</i></b>			
Jennifer Lundblad, PH.D., M.B.A.	Chair-Appointed Director	Stratis Health	Bloomington
Patricia Vincent	Ex-Officio	Aging Services of Minnesota Foundation Board Chair, Three Links	Northfield
Wayne Olson	Ex-Officio	Aging Services Group Board Chair, Volunteers of America	Eden Prairie

		National Services	
Todd Novaczyk	Ex-Officio	ALFA Board Member, New Perspective Senior Living	Eden Prairie
Dan Lindh	Ex-Officio	Leading Age Board Member, Presbyterian Homes and Services	Roseville
Kathryn Roberts	Ex-Officio	LeadingAge Chair-Elect, Ecumen	Shoreview
John Tasto	Guest	MN Adult Day Services Association (MADSA) Liaison, Walker Methodist	Minneapolis
Carol Machovsky	Guest	Health Care Auxiliary of Minnesota (HCAM) Liaison	Park Rapids
Jennifer Parker	Guest	MN-DONA Liaison, Parkview Home	Belview

<b>Ageing Services of Minnesota Housing-with-Services/Assisted Living Cabinet</b>			
Anneliese Peterson	Chair	Walker Methodist	Minneapolis
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Lisa Alipate	Member	Founders Ridge	Bloomington
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Shelli Bakken	Member	Summerwood of Plymouth Terrace	Plymouth
Judy A. Berry	Member	Lakeview Ranch - Darwin	Darwin
Jennifer A. Bever	Member	Ebenezer	Minneapolis
Jennifer Blasko	Member	Coventry Assisted Living and Memory Care	Mahtomedi
Barbara J. Blumer	Member	Barb Blumer Law, P.A.	Eagan
Blake Boche	Member	Timber Hills	Inver Grove Heights
April J. Boxeth	Member	Voigt, Rodè & Boxeth, LLC	Saint Paul
Sue Boyd	Member	Elim Care, Inc.	Eden Prairie
Suzon Braun	Member	Essentia Health St. Mary's	Detroit Lakes
Cathy Clairmont	Member	English Rose Suites	Wayzata
Tonya T. Clem, RN	Member	Essentia Health St. Mary's	Detroit Lakes
Samantha Colbenson	Member	Good Shepherd Lutheran Services	Rushford
Anthony J.	Member	Sodexo Senior Living	Downers Grove

D'Antonio			
Mary Beth Davis	Member	Ebenezer Loren on Park	Minneapolis
Connie Dow	Member	Oak Meadows	Oakdale
Jennifer Frazer-John	Member	The Homestead at Coon Rapids	Coon Rapids
Sheila Gaebel, RN	Member	Galeon Assisted Living and Independent Living Apartments	Osakis
Annette C. Greely	Member	Guardian Angels By The Lake	Elk River
Andrea Gregerson, LPN	Member	Shepherd of Grace	Becker
Christa Grubb	Member	Wildwood Manor	Mounds View
Rachelle Henkel, LSW	Member	Osborne Apartments, Inc.	Spring Lake Park
Wendy Hulsebus	Member	Cherrywood Advanced Living	Sauk Rapids
Katherine A. Ilten	Member	Fredrikson & Byron, P.A.	Minneapolis
Janelle Johnson	Member	Sholom Community Alliance Home Health Care	Saint Louis Park
Lisa A. Kalla	Member	Carondelet Village	Saint Paul
Karl Keup	Member	Kingsway Retirement Living	Belle Plaine
Mellissa K. Kirchhoff	Member	McKenna Crossing Commons, Arbor and Hearth	Prior Lake
Michelle Klegon	Member	Klegon Law Office, Ltd.	Minneapolis
Pamela Klingfus	Member	Ecumen	Shoreview
Amy Koehnen, LNHA	Member	Lino Lakes Assisted Living	Lino Lakes
Suzie Konecny	Member	Meadow Woods Assisted Living	Bloomington
Deb Krey	Member	Jones-Harrison	Minneapolis
Tammy Kucera	Member	Lighthouse of Columbia Heights	Columbia Heights
Barbara Kuhlman	Member	Avinity	Richfield
Lisa Lauderdale	Member	Elim Care, Inc.	Eden Prairie
Dustin Lee	Member	Prairie Senior Cottages, LLC	Minnetonka
Danielle Lesmeister, RN	Member	St. Francis Health Services Of Morris	Morris
Diane Lynch	Member	Cornerstone Assisted Living	Plymouth
Angela M. Mattson	Member	Ebenezer Park Apartments	Minneapolis
Thomas R. Melchior	Member	CliftonLarsonAllen LLP	Minneapolis
Janelle Meyers	Member	Ecumen Prairie Lodge at Earle Brown Farm	Brooklyn Center
Janel Miller	Member	Johanna Shores	Arden Hills
Steven Mork	Member	Augustana Mercy Health Care Center	Moose Lake
Andrea Nye	Member	Apple Valley Villa	Apple Valley

Anne O'Connor	Member	Maranatha Care Center	Brooklyn Center
Kathy Olson	Member	Millstream Commons Assisted Living	Northfield
Kathy Patton	Member	Windmill Ponds	Alexandria
Deborah A. Perry	Member	Volunteers of America National Services	Eden Prairie
Anna Petersmeyer	Member	Volunteers of America of Minnesota	Minneapolis
Brittany Peterson	Member	Arbors at Ridges	Burnsville
Mark R. Robinson	Member	The Homestead at Rochester	Rochester
Robert F. Rodè	Member	Voigt, Rodè & Boxeth, LLC	Saint Paul
Sheri Ruehle	Member	Elim Care, Inc.	Eden Prairie
Jocelyn L. Schowalter	Member	Amherst H. Wilder Foundation	Saint Paul
Arlyce Severson	Member	The Wealshire of Bloomington	Bloomington
Dale Siegfried, CPA	Member	CliftonLarsonAllen LLP	Minneapolis
Mariann L. Snyder	Member	The Lutheran Home: Cedar Haven	Mankato
Jodi Speicher	Member	Good Shepherd Lutheran Home	Sauk Rapids
Nancy Starr	Member	Avinity	Richfield
Roxanne Stelter	Member	Ecumen	Shoreview
Laura Stokes	Member	Ecumen	Shoreview
Angie Swetland	Member	Presbyterian Homes and Services	Roseville
Robin Theis	Member	St. Benedict's Senior Community (St. Cloud Hospital)	Saint Cloud
Mary Jo Thorne	Member	Augustana Care	Minneapolis
Vicki M. Tobroxen	Member	Augustana Regent at Burnsville	Burnsville
Marie Tysdal	Member	Alcott Manor	Fergus Falls
Lores Vlaminck	Member	Lores Consulting	Rochester
Victoria Wagner	Member	Vista Prairie Communities	Hopkins
Lisa Weber	Member	Lifesprk	Edina
Lori Weinke	Member	Vista Prairie Communities	Hopkins
Ruth Weispfenning	Member	Charter House/Mayo Clinic	Rochester
Adam K. Worke	Member	Colony Court	Waseca

<b>Aging Services of Minnesota Home Care Cabinet</b>			
Kari Everson	Chair	Volunteers of America Maplewood Care Center	Maplewood
Lisa Abicht-	Vice Chair	Sholom	Saint Louis Park

Swensen, M.H.A.			
Talia Aramalay	Member	Crest View Senior Communities	Columbia Heights
Zaneeta Best, RN	Member	At Home Solutions by Saint Therese	St. Louis Park
Barbara J. Blumer	Member	Barb Blumer Law, P.A.	Eagan
April J. Boxeth	Member	Voigt, Rodè & Boxeth, LLC	Saint Paul
Sue Boyd	Member	Elim Care, Inc.	Eden Prairie
Janet M. Byrnes	Member	Lyngblomsten Care Center	Saint Paul
Tonya T. Clem, RN	Member	Essentia Health St. Mary's	Detroit Lakes
Anne Marie De Leon	Member	Crest View Senior Communities	Columbia Heights
Jonathan Fenton	Member	Walker Plaza	Anoka
Chris Juhnke	Member	Oak Hills Living Center	New Ulm
Danielle Lesmeister, RN	Member	St. Francis Health Services Of Morris	Morris
Anne Major	Member	Knute Nelson	Alexandria
Patrick J. Rafferty	Member	Vista Prairie Communities	Hopkins
Jeanne Roudabush, RN	Member	Friendship Village Of Bloomington	Bloomington
Sheri Ruehle	Member	Elim Care, Inc.	Eden Prairie
Susan M. Schaffer	Member	Susan M. Schaffer, Attorney at Law, P.A.	Saint Paul
Christa Smith	Member	Ecumen	Shoreview
Roxanne Stelter	Member	Ecumen	Shoreview
Robin Theis	Member	St. Benedict's Senior Community (St. Cloud Hospital)	Saint Cloud
Mary Jo Thorne	Member	Augustana Care	Minneapolis
Lores Vlaminck	Member	Lores Consulting	Rochester
Victoria Wagner	Member	Vista Prairie Communities	Hopkins

<b>Aging Services of Minnesota Care Center Cabinet</b>			
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Jeff King	Vice Chair	Three Links Care Center	Northfield
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Dennis Anderson	Member	Pathway Health Services, Inc.	White Bear Lake
Christine M. Bakke, NHA, MHA	Member	St. Benedict's Senior Community	Saint Cloud
Rebecca Ballard	Member	Carondelet Village	Saint Paul
Matthew Bedard	Member	Langton Place	Roseville
Sue Boyd	Member	Elim Care, Inc.	Eden Prairie
Lynnette Buckley	Member	Minnesota Veterans Home - Minneapolis	Minneapolis

Cindy Bunting	Member	Volunteers of America National Services	Eden Prairie
Katrina Condon	Member	Wipfli LLP	Edina
Mark Dale	Member	Eide Bailly LLP	Minneapolis
Deborah S. Elsey	Member	CliftonLarsonAllen LLP	Minneapolis
Maria Garrity	Member	Johanna Shores Gables	Arden Hills
Bruce A. Glanzer	Member	Good Shepherd Community	Sauk Rapids
Melissa Heesch	Member	Eventide Senior Living Communities	Moorhead
Heather Heijerman, LNHA	Member	The Villa at St. Louis Park	Saint Louis Park
Jeff Heinecke	Member	Lyngblomsten	Saint Paul
Tim Hokanson	Member	Mount Olivet Careview Home	Minneapolis
Vickie Holtz, RN	Member	Oak Terrace Health Care Center	Gaylord
Wendy Kaye Kingbay, LNHA	Member	Johanna Shores	Arden Hills
Andrea M. Krebs, LNHA	Member	Episcopal Church Home of Minnesota	Saint Paul
Lisa Lauderdale	Member	Elim Care, Inc.	Eden Prairie
Patrick D. LeMire	Member	M3 Insurance	Madison
Eric R. Lunde	Member	Piper Jaffray & Company	Minneapolis
Mike Marchant	Member	Villa Healthcare	Rosemount
Cassandra Mayer	Member	Presbyterian Homes of Bloomington	Bloomington
Anne O'Connor	Member	Maranatha Care Center	Brooklyn Center
Sam Orbovich	Member	Fredrikson & Byron, P.A.	Minneapolis
Mark Pederson	Member	Folkestone	Wayzata
Nichole Pederson	Member	Johanna Shores Gables	Arden Hills
Jennifer D. Pfeffer	Member	Ecumen Pathstone Living	Mankato
Debbie Reitmeier, LNHA	Member	Annandale Care Center	Annandale
Colleen Rempfer	Member	Jones-Harrison	Minneapolis
Penny Solberg	Member	Spring Valley Senior Living	Spring Valley
Roxanne Stelter	Member	Ecumen	Shoreview
Michael T. Stordahl	Member	Parkview Home	Belview
Emily Straw	Member	Warroad Senior Living Center	Warroad
Wade Stubson	Member	Eventide Senior Living Communities	Moorhead
Michelle Sullivan	Member	Presbyterian Homes of Bloomington Care Center	Bloomington
Michael L. Syltie	Member	West Wind Village	Morris

Matt Tobalsky	Member	Crest View Lutheran Home at the Crest View Senior Community	Columbia Heights
Susan Voigt	Member	Voigt, Rodè & Boxeth, LLC	Saint Paul
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Michael Warden	Member	Saint Therese Foundation, Inc.	New Hope
Candy Wolff	Member	Medcare Products	Burnsville
Jessica Yates	Member	Ecumen	Shoreview
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John Zwiers	Member	LB Homes	Fergus Falls