LeadingAge™ Minnesota

LEADING CHANGE. CHANGING LIVES.





Who is LeadingAge Minnesota?

We are a membership organization -- composed of over 1,000 providers of senior living, residential support services, adult day services and in-home care for Minnesota's older adults -- and we do exactly what our name says. We lead.

Along with others who share our vision to transform and enhance the experience of aging, we advance policies and promote practices that support, enable and empower people to live fully as they age.

We collaborate and build connections that matter. We seek impact well beyond the walls of our organizations. We work to change the way society thinks about aging and in so doing, transform services that meet the needs of people as they age, how they age, and where they age.

You'll know us by our energy, optimism and embrace of the possible. Our commitment to quality and to being a learning organization. Our investment in the people and communities we serve. Our accountability to our consumers and partners. And our respect for caregivers and their chosen career.

Come help us create the vision and future for aging services – come be a part of LeadingAge.

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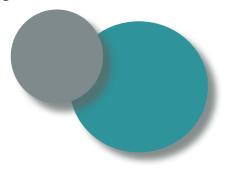
Gayle M. Kvenvold President and Chief Executive Officer



MISSION, VALUES, VISION

Mission

LeadingAge Minnesota is driven to transform and enhance the experience of aging.



Values

- Unwavering commitment of our members to missions of service on behalf of seniors and the communities in which they live.
- Trustworthiness as evidenced by the highest standards of integrity.
- Courageous thinking in creating opportunities and over coming challenges.
- Spirit of optimism in making a positive difference in the world around us.
- Accountability to our communities and the people we serve.
- Better together to achieve that which none of us can do alone.

Vision

Build member capacity by providing business intelligence tools, advocacy, educational resources and networking dedicated to helping members thrive.

Lead transformation and innovation of care delivery, including the funding and regulatory policies that support it, in order to further person-centered care and support.

Instill public trust and confidence – on the part of public officials, local communities and the people we serve – in all that we do.

About LeadingAge Minnesota

With 50 years of experience in advocacy, education and leadership across the changing landscape of regulations, financing, and consumer demands, LeadingAge Minnesota is shaping the future of aging services. Together with nearly 60,000 caregivers, our members provide care, community and compassion to nearly 70,000 older adults each day in all the places they call home.

WE SERVE

- 567 Senior Housing
- 241 Skilled Care Centers
- 88 Adult Day Centers
- **196** Business Partners
- 33 Community-Based Services
- 10 Stakeholder Organizations

2017 LeadingAge Minnesota BOARD OF DIRECTORS

Officers



MARK R. ANDERSON CHAIR Knute Nelson Alexandria



JON LUNDBERG IMMEDIATE PAST CHAIR Ebenezer Minneapolis



NANCY STRATMAN CHAIR-ELECT Cuyuna Regional Medical Center-Care Center Crosby



ERIN HILLIGAN SECRETARY-TREASURER Ebenezer Minneapolis



GAYLE M. KVENVOLD PRESIDENT & CEO LeadingAge Minnesota St. Paul

District Directors



MICHELE HALVORSON DISTRICT A Thief River Care Center Thief River Falls



CHERI HIGH DISTRICT B St. Michael's Health and Rehabilitation Center Virginia



NATHAN D. JOHNSON DISTRICT C PioneerCare Fergus Falls



LINDSEY SAND DISTRICT D Assumption Nursing Home Cold Spring





PAMELA ADAM DISTRICT E Rice Care Center Willmar



CHERYL GUSTASON DISTRICT F Field Crest Care Center & Assisted Living Hayfield



MELISSA K. KIRCHHOFF DISTRICT G McKenna Crossing Prior Lake



Elected Directors-at-large



CRAIG ABBOTT Health Dimensions Group Minneapolis

DAN JOHNSON

Catholic Eldercare, Inc.

Minneapolis



JIM BETTENDORF Vista Prairie Communities Hopkins



ANGELA BROWN Elim Care, Inc. Eden Prairie

PAUL LIBBON

Ecumen

Duluth



DONNA FLAATA Brookdale Senior Living Plymouth

MICHAEL STORDAHL

Clara City Care Center

Clara City

Ex-Officio Directors: Chair-Appointed Director MATTHEW L. ANDERSON Minnesota Hospital Association, St. Paul

LeadingAge MN Foundation **Board Chair BARB BLUMER** Barb Blumer Law, P.A., Eagan

LeadingAge MN Solutions **Board Chair** WAYNE OLSON Volunteers of America National Services Eden Prairie

Argentum Board Member TODD NOVACZYK New Perspective Senior Living Eden Prairie

LeadingAge Board Chair **KATHRYN ROBERTS** Ecumen, Shoreview

Invited Guests: Minnesota Association of Health **Care Volunteers Liaison DIANE DAMEROW** President, Albert Lea

MN-DONA Liaison **JENNIFER PARKER** Bethesda Health & Housing, Willmar

LeadingAge Public Policy Congress **ROBERT DAHL** Elim Care, Inc., Eden Prairie

DAN DIXON Guardian Angels, Elk River

JON RIEWER

Appointed Directors-at-large

SHELLEY KENDRICK

Ecumen

Shoreview



ROCKY CHAPIN Benedictine Health System Shoreview



KRISTI KANE Arrowhead Area Agency on Aging -ARDC Duluth



BARBARA KLICK Sholom St. Louis Park



Presbyterian Homes and Services Roseville



TRACI LARSON Presbyterian Homes and Services Roseville



SCOTT RIDDLE Walker Methodist Minneapolis



GAIL SKOGLUND Augustana Open Circle Hopkins



JOEL THEISEN Lifesprk Edina



OUR TEAM

P 651.645.4545 OR 800.462.5368 F 651.645.0002 www.LeadingAgeMN.org



GAYLE KVENVOLD

President & Chief Executive Officer gkvenvold@leadingagemn.org

- Organizational leadership
- Stakeholder collaborations
- Legislative and administrative advocacy
- Liaison with national partners and affiliates
- LeadingAge Minnesota Board of Directors
- LeadingAge MN Solutions Board of Directors LeadingAge Minnesota Foundation Board of Directors
- Value First Board of Directors
- Long Term Care Imperative



JULIE APOLD

Vice President of Quality and Performance Excellence

japold@leadingagemn.org

- Technical assistance for quality and performance improvement
- Quality measurement, analysis, and improvement activities
- Quality recognition programs
- **Quality and Performance Excellence** Committee



PAULA BELL

Data Management & Customer Service Associate pbell@leadingagemn.org

- Membership data and analysis
- Member contact for membership data/ information updates, member access to leadingagemn.org





JEFF BOSTIC

Director of Data and Financial Policy jbostic@leadingagemn.org

- Technical assistance for
- rates and reimbursement Data analysis and statistical reports
- **Environmental scan**
- **Payment Committee**

JODI BOYNE

Long Term Care Imperative











LIBBIE CHAPURAN Grassroots and Political Advocacy Coordinator

- lchapuran@leadingagemn.org
- Legislative advocacy
- Grassroots outreach
- LeadingAge Minnesota Political Action Committee
- Long Term Care Imperative

ALECIA CRUMPLER

Program Administrator

acrumpler@leadingagemn.org

- Graphic design and print/electronic production of products and educational/ promotional materials
- **District meetings**
- Product order fulfillment
- **RONI FALCK**

Manager of Adult Day Services

- rfalck@leadingagemn.org
- Coordinate programming and services for adult day providers
- Adult Day Transitional Leadership Committee

TERRI FOLEY

Foundation Program Officer tfoley@leadingagemn.org

- Oversee grant making program
- Disseminate successful workforce strategies
- Pursue opportunties to expand intermediary role

NANCY GARRETT

Executive Assistant

- ngarrett@leadingagemn.org
- Administrative support to LeadingAge Minnesota executive
- office, governing boards and committees Administrative support to Value First, Inc. and its governing Board

BOBBIE GUIDRY

Vice President of Housing and **Community Services**

- bguidry@leadingagemn.org Technical assistance for housing,
- home care and HCBS issues
- Home Care/Assisted Living Committee
- Housing Committee





- Vice President of Public Relations
- jboyne@leadingagemn.org Media relations
- Crisis communications
- Strategic communications planning
- Social media strategy
- Long Term Care Imperative
- Advantage Newsletter



BARBARA LANDEEN Director of Member and Governance Resources blandeen@leadingagemn.org

- Board resources and programs
- Marketing and promotions
- Leadership Academy
- Governance Advisory Group
- Awards and Recognition Committee
- Minnesota Association of Health Care Volunteers liaison



JENNA SEAL

Director of Workforce Solutions jseal@leadingagemn.org

- Health Support Specialist
- Workforce development programs
- Workforce Solutions Committee



JONATHAN LIPS

Vice President of Legal and Regulatory Affairs jlips@leadingagemn.org

- Technical assistance on care center licensing/certification requirements and on regulations of general applicability to all members
- Regulatory and legislative advocacy
- **Care Center Regulatory Committee** •



ELIZABETH SETHER

Nurse Consultant/Policy Analyst esether@leadingagemn.org

- Technical assistance for skilled nursing facility and assisted living home care regulation
- **Clinical Practice Committee**
- Nursing Leadership Symposium Liaison to Minnesota Board of Nursing, Minnesota Directors of Nursing Administration, Minnesota Medical Director Association



LORI MEYER

Senior Vice President and Chief Operating Officer Imeyer@leadingagemn.org

- Organizational management and operations
- Strategic initiatives Member product & resource development
- LeadingAge Minnesota Foundation



HEIDI SIMPSON

Vice President of Education hsimpson@leadingagemn.org

- Educational programming and professional development
- Speakers and resources
- Continuing education (CEUs)



ASHLEY PETERKA

Education Coordinator apeterka@leadingagemn.org

- Education program registration
- Education support



ADAM SUOMALA Vice President of Membership

KARI THURLOW

and Strategic Affiliations asuomala@leadingagemn.org

- Membership services and recruitment Workforce Solutions Committee
- Health Support Specialist
 - Collaborations/affiliations

Senior Vice President for Advocacy kthurlow@leadingagemn.org

General legal advice

Public Policy Committee

Long Term Care Imperative

Care Committee

Committee

Legislative and administrative advocacy

Joint LeadingAge MN/MHA Post-Acute

LeadingAge Minnesota Political Action



JENNY PROSSER

Vice President of Conferences and Sales jprosser@leadingagemn.org

- Logistics and implementation of LeadingAge Minnesota signature events
- **Conference** exhibits
- **Business Partners** • •
- LeadingAge Minnesota Foundation Annual **Golf Tournament**





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STRATEGIC AFFILIATIONS

Collaboration is the core of our culture. We have fostered strategic partnerships with national and state organizations that share our mission to transform and enhance the experience of aging.













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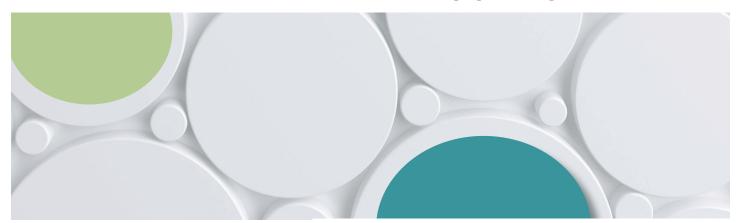








For more information, visit www.LeadingAgeMN.org/about



NETWORKING & ENGAGEMENT

In everything we do, our members are leading the way. As a member-led Association, we support a thriving network of more than 1,000 older adult services organizations and offer a variety of opportunities to help you set the course for our work and have a say in how your future unfolds.

2017 Committees

Participation on a 2017 committee is one of the most significant ways you can have a direct impact on the future of your field. It's also a meaningful and rewarding way to develop relationships with fellow leaders and aging services professionals.

Committees

- Adult Day Transitional Leadership
- Awards & Recognition
- Care Center Regulatory
- Clinical Practice
- Education

- Home Care/Assisted Living
- Housing
- Payment
- Quality & Performace Excellence
- Workforce Solutions

District Meetings

Throughout the year, housing managers, care center administrators, adult day directors and other key staff within our member organizations gather for one of the most vital parts of their membership – District Meeings.

Held in seven locations around the state, members make time to learn, share and lead as a community of colleagues.

These meetings provide:

- Access to timely information on legislation, regulations, financing and operations.
- An opportunity to network and find supportive relationships with other leaders in your area;
- A forum to share opinions, ideas and feedback that guide our work on your behalf; and
- Free CEUs.



ALECIA CRUMPLER Program Administrator

For more information, visit www.LeadingAgeMN.org/about

Advocacy

We are a strong voice, known influencer, and trusted problem solver on the state and federal level. We make older adult services a public policy priority by building support, trust and consensus for the evolving needs of seniors and those who provide them with care.

Take Action

We make it easy for you to get engaged in advocacy!

- Advocacy web site features resources to help you champion our legislative and regulatory agenda – from key messages and talking points, to fact sheets, media materials and lawmaker communications.
- *Capitol News Update* keeps you up-todate on all the happenings at the State Capitol.
- Engage Network sends you breaking news, legislative alerts and sample emails you can send to your lawmakers to help raise awareness and build support for our issues.

Face Aging MN

Face Aging Minnesota is a statewide public information campaign to raise awareness about the issues that accompany the reality of a rapidly aging society.

Our goal is to spark a conversation about aging that engages families, community leaders, caregivers and legislators that ultimately leads to a smarter and better care model for older Minnesotans.



www.faceagingmn.com.

For more information, visit www.LeadingAgeMN.org/advocacy

YOUR ADVOCACY TEAM



GAYLE KVENVOLD President and <u>Chief Executive</u> Officer



KARI THURLOW Senior Vice President of Advocacy



JEFF BOSTIC Director of Data and Financial Policy



LIBBIE CHAPURAN Grassroots and Political Advocacy Coordinator

STRATEGIC PLANNING

Sometimes you need a roadmap to help you achieve your goals. Our strategic planning resources help members respond to shifting consumer preferences, new reimbursement models, changing regulatory requirements and a competitive landscape.

LeadingAge MN Board Resource Center

Not-for-profit board directors are expected to be much more than good stewards of resources. They are being called upon to lead change and position their organizations for sustainable success in a shifting aging services environment.

Our Board Resource Center features resources to engage and elevate the voluntary board members who serve our member organizations. Through information, data and resources, we help you maximize the effectiveness of your board and bolster good governance in your operation.

Key resources include:

- Board Development and Skills Training
- Older Adult Services Orientation Manual
- Governance Intensive at the LeadingAge Minnesota Institute & Expo
- Regional Governance Meetings for Executives and Board Members

STAFF CONTACT:

BARBARA LANDEEN Director of Member and Governance Resources



For more information, visit www.LeadingAgeMN.org/about



STAFF CONTACT:

JEFF BOSTIC Director of Data and Financial Policy



We are the primary information source for environmental scanning, operational benchmarking and performance metrics. Our relevant, credible data regarding trends and conditions in older adult services shapes public policy, guides strategic planning and influences quality in service delivery.

Key resources include:

- Environmental Scan
- Compensation Surveys
- Long-Term Care Indicators
- LeadingAge Minnesota Housing Data Survey
- Legislative Surveys

For more information, visit www.leadingagemn.org/knowledge-center

EDUCATION & DEVELOPMENT

We deliver unmatched expertise and value in education designed to enhance professional development and improve quality care. We tailor our training to meet the specific needs and learning styles of our members located throughout the state. From our signature events to webinars, audio conferences and in-depth certificate programs, we translate knowledge into practice.

Signature Events

- Adult Day Conference
- Annual Meeting and Leadership Forum
- Assisted Living and Home Care Conference
- Billing Institute
- Institute & Expo
- Quality Conference
- Senior Living NOW
- Workforce Solutions Conference

Certificate Programs

- Dementia Care (mini certificate)
- Housing-with-Services Management
- Nursing Leadership Symposium
- Nurse Managers in Home Care
- Sales and Marketing

To learn more, visit www.LeadingAgeMN.org/events

LeadingAge[®]MN Leadership Academy

A unique leadership development program designed to cultivate high potential leaders in the field of aging services, our Leadership Academy Fellows embark on a 12-month rigorous journey of self reflection, leadership theory, critical skill development and action learning.

Sponsored by

Savings & Solutions Center



To learn more, visit www.LeadingAgeMN.org/events/LeadershipAcademy

PERFORMANCE EXCELLENCE

To help our members provide the highest level of quality in the services and support they provide, we offer a robust set of solutions to build member capacity in performance excellence and increase the public's trust in our work.

The environment in which our members operate has a sharper focus on quality and performance improvement than ever before. It is a factor in how providers are paid, how consumers make decisions, how the field is regulated, and how the public perceives the care and services provided.

We offer a suite of tools and resources designed specifically for members to measure, compare and improve their quality performance including:

Tools

- Quality Metrics Benchmarking for Nursing Homes and Home Health Agencies
- Nursing Facility Survey & Certification Reports
- Nursing Home 5-Star Analysis Reports
- Market Position Reports
- Cost by Condition Tool (Coming Soon)

Resources

- Education and Training: Bring quality concepts, protocols and best practices to life through our focused education and training -- from our new Performance Excellence program, a deep dive webinar series on quality indicators, our annual Quality Conference, and training on new quality improvement and reporting regulations.
- Awards and Recognition: Reward, celebrate and incentivize quality achievements in your organization through our established framework for performance excellence.
- Quality Improvement Center: Practical tools, templates and checklists to help you develop a customized quality program.



TECHNICAL ASSISTANCE

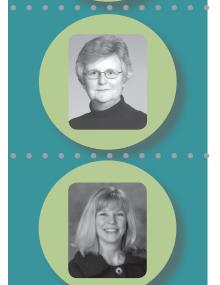
Our team interprets complex regulations and reimbursement systems and analyzes trends and data. We monitor and shape regulations and financing, as well as work with you to guide your work on key issues and opportunities that impact your operations and the people you serve.

MEET YOUR TECHNICAL ASSISTANCE EXPERTS









JEFF BOSTIC

Director of Data and Financial Policy jbostic@LeadingAgeMN.org 651.603.3509

- Rates and reimbursement
- Data trends and analysis

BOBBIE GUIDRY

Vice President of Housing and Community Services bguidry@LeadingAgeMN.org 651.603.3508

- Adult day, housing, home care and other home and community-based services regulations and reimbursement
- HUD policy and funding

JON LIPS

Vice President of Legal and Regulatory Affairs jlips@LeadingAgeMN.org 651.603.3510

- Care center regulations
- Medicare reimbursement
- Elder justice
- Legal advice

LIZ SETHER Nurse Consultant/

Policy Analyst

651.603.3502

- Assisted Living and Home Care regulations, including basic and comprehensive license
- Care Center, Assisted Living and Home Care surveys and plans of corrections
- Nursing leadership
- Professional practice standards and policies

JULIE APOLD

Vice President of Quality and Performance Excellence japold@LeadingAgeMN.org 651.659.1407

lsether@LeadingAgeMN.org

- Quality improvement processes and systems
- Quality assurance regulations and programs, including PIPP and QIPP
- Clinical best practices
- Quality measures and indicators

WORKFORCE SOLUTIONS

We are developing Minnesota's caregiving workforce of the future. Our proven workforce development resources can help recruit the highest quality candidates, retain and train team members, and ensure excellence in the service provided to older adults.



STAFF CONTACT:

JENNA SEAL Director of Workforce Solutions

Health Support Specialist

REGISTERED APPRENTICESHIP PROGRAM

The Health Support Specialist (HSS) Registered Apprenticeship program is becoming the new standard of excellence – redefining how organizations are preparing their workforce to serve older adults.

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AgingServicesJobs.org

Discover a career in the aging services field—post open positions, find a job or search for team members on our online job board.



Recruitment

Find tools and resources to enhance your recruitment efforts: partnerships, onboarding techniques, and guides to strengthen your hiring process.



Retention

Access tips and resources for retaining your staff beyond recognition.

Scholarships

Finance your education with scholarship and loan forgiveness programs to advance to the next level in your career.



Mentor Connector

Connect with emerging leaders and experienced executives. Define your goals and bring your skills to the next level.



Career Resources

Discover education opportunities, professional associations, state health licensing boards and an online career network to support your career goals.

For more information, visit the Workforce Center www.leadingagemn.org/providers/workforce-center/

• Opportunities for highly capable caregivers to advance in their lives and careers through cutting-edge skill training

• Rich on-the-job experiences

HSS creates:

- Redesigned job descriptions
- Improved working environments
- Accessible career pathways
- Meaningful wage increases

The program includes 145 hours of online college courses and 2,500 hours of on-the-job learning experiences. HSS apprentices earn nine college credits.

HealthSupportSpecialist.org

INFORMATION, RESOURCES & RECOGNITION



Online Store

We produce a wide array of manuals, brochures and resources designed to educate, meet regulatory requirements or inform consumer relations – all at **reduced member prices.** The Online Store is your entry point to these quality products.



For more information visit www.leadingagemn.org/providers/store



Minnesota's weekly news source for aging services professionals is sent by email each Wednesday. You can also find all *Advantage* articles posted in the News page of www.LeadingAgeMN.org.



The Stars Among Us program is two-fold:



Recognize and celebrate caregivers, volunteers, leaders, and exceptional organizations through our annual awards.

Use our Recognition Center to connect to tools and resources for your own staff team.

For more information, visit www.leadingagemn.org/providers/stars-among-us

LeadingAge Minnesota Foundation

The LeadingAge Minnesota Foundation supports initiatives designed to transform and enhance the experience of aging including:

- Creating catalytic change in building the workforce for tomorrow;
- Advancing promising new approaches to service delivery; and
- Developing tomorrow's leadership, including but not limited to direct care, management, governance and volunteers, of aging services organizations.

We invest in strategies and solutions that deliver outcomes that help our members thrive, advance the skills of the aging services workforce and ensure quality care for aging Minnesotans including:

- Implementation and expansion of the Health Support Specialist Registered Apprenticeship Program;
- Scholarships to develop emerging leaders through LeadingAge Minnesota's Leadership Academy;
- Resources and events to strengthen Board Governance; and
- An annual Caregiver Scholarship Program to help caregivers access higher education and advance their careers in older adult services.



LeadingAge MN FOUNDATION



LEADINGAGE MN SAVINGS & SOLUTIONS CENTER

Your one-stop shop for your group purchasing and insurance needs, we bring you discounts on the products and services you use every day from the leading manufacturers and service providers in health care today.



JARED SCHEI

President and CEO jschei@leadingagemn.org

- Organizational leadership
- Strategic direction
- Board of Directors
- Vendor relationship development and management

LeadingAge[®]MN

Savings & Solutions Center P 651.659.1450 OR 855.659.1450 F 651.645.0002 www.ValueFirstOnline.com



RICK LAZZARI

Director of Products and Services rlazzari@leadingagemn.org

- Emerging business trends
- New business partnerships
- Program value and effectiveness
- Alliance Purchasing

Innovative Solutions

New products and improved service strategies are critical to your long-term operational viability. We combine contract negotiation expertise and relationships with emerging product and service providers to find solutions that make a difference for you.



LAURA NORDAUNE

Purchasing Advisor Inordaune@leadingagemn.org

- Value First and Alliance Purchasing
- Cost analysis studies
- Reviews of current purchasing under Value First and Alliance Purchasing

Purchasing Solutions

We leverage our purchasing power to bring you product and service solutions at competitive pricing through:

- Value First: A strategic partnership with the national buying power of MedAssets and LeadingAge; and
- Alliance Purchasing: Regional contracts with providers you know and trust.



JOE O'KANE

Insurance Advisor jokane@leadingagemn.org

- Insurance Solutions programs
- Member Services
- New insurance products and services

Insurance Solutions

Through strategic partnerships with USI Insurance Services and Health Care Insurance Services, we offer a full portfolio of insurance products and risk management services.

VALUE FIRST

We leverage the collective buying power of more than 6,000 aging services providers to deliver you the best pricing and contracts on products tailored for the long term care community – beating our competition 92 percent of the time.





JARED SCHEI

President and CEO

jschei@valuefirstonline.com

- Organizational leadership Strategic direction
- Value First Board of Directors
- Vendor relationship development and management



Director of Business Development tkorsgren@valuefirstonline.com Member and owner engagement

- Sales team development
- Sales lead for all multi-site organizations

ANDY POULOS

Director of Marketing & Communications apoulos@valuefirstonline.com

- Integrated marketing campaigns
- Sales support
- Vendor promotions



BRIAN SMIDT

Director of Construction Services bsmidt@valuefirstonline.com • Value First construction programs

- Member capital projects
- Contracts for member savings



VALUE

Choices Solutions Savings

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KELLIE THOEN

Member Representative kthoen@ valuefirstonline.com

- Cost studies
- Vendor liaison
- Member support





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